Pacific Pilotage Authority KEY PERFORMANCE INDICATORS Q1 – 2021

Safety		YTD 2021	YTD 2020
1.	Incidents on vessels under pilotage [0]	2	4
2.	Incidents on pilot launches [0]	0	0
Reli	ability		
3.	Number of delays (hours) caused by pilots [0]	2(6.5)	0
4.	Number of delays (hours) caused by dispatch errors [0]	0	1(1)
5.	Number of delays (hours) caused by launches [0]	0	0
6.	Total number of delays (Total hours delayed) [0]	2(6.5)	1(1)
Effic	iency: General	\$ <i>E</i>	, <i>t</i>
7.	Pollution incidents on pilot launches [0]	0	0
8.	Maintain an average of 5 working days to resolve all complaints [\leq 5 days]	2.5 days	1.5 days
9.	Maintain an average of 5 working days to resolve all invoice disputes [\leq 5 days]	0.8 day	5 days
Effic	ciency: Pilots		
10.	Complaints regarding pilot service level [0%] (no. of complaints/number of assignments)	0.03%	0.03%
11.	Callbacks as percentage of assignments [$\leq 2.5\%$]	1.1%	2.0%
12.	Annual assignments per pilot		
	a) Coastal [\geq 92]	112	96
	b) Fraser River [≥ 138]	129	133
13.	Annual average revenue/cost per assignment		
	a) Revenue	\$6,743	\$6,296
	b) Cost	\$6,775	\$6,387
	c) Loss	\$(32)	\$(91)
14.	Annual utilization of pilots – terminal delays [$\leq 5\%$] (hours delayed at terminal/total hours on assignment)	2%	7%
15.	Annual utilization of pilots – cancellations [$\leq 8\%$] (number of cancellations/number of assignments)	12%	16%
Fina	ncial		
16.	Maintain an adequate contingency fund $[\geq $2.3M]$	\$1.9M	\$1.12 M
17.	Accounts receivable - % of invoices under 30 days [$\geq 95\%$]	99%	98%

[]: goal